

# Public Document Pack



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PUBLIC

To: Members of Improvement and Scrutiny Committee – Climate Change, Biodiversity and Carbon Reduction

Friday, 19 November 2021

Dear Councillor

Please attend a meeting of the **Improvement and Scrutiny Committee – Climate Change, Biodiversity and Carbon Reduction** to be held at **2.00 pm** on **Monday, 29 November 2021**; the agenda for which is set out below.

Yours faithfully

A handwritten signature in black ink that reads 'Helen E. Barrington'.

**Helen Barrington**  
**Director of Legal Services**

## **A G E N D A**

### **PART I - NON-EXEMPT ITEMS**

1. To receive apologies for absence
2. To receive Declarations of Interest (if any)
3. To confirm the non-exempt minutes of the Improvement and Scrutiny - Climate Change, Biodiversity and Carbon Reduction meeting held on 20 September 2021 (Pages 1 - 2)

4. Public Questions (30 minutes maximum in total) (Pages 3 - 4)

(Questions may be submitted to be answered by the Scrutiny Committee, or Council officers who are attending the meeting as witnesses, on any item that is within the scope of the Committee. Please see the procedure for the submission of questions at the end of this agenda.)

5. Acceleration Low Carbon Growth (Pages 5 - 12)

6. Climate Change Strategy Update (Engagement, Action Plan, Monitoring and Reporting) (Pages 13 - 30)

7. Consideration of a Nature Recovery Motion (Pages 31 - 40)

8. DCC Property and Landholding Management (Pages 41 - 56)

PUBLIC

**MINUTES** of a meeting of **IMPROVEMENT AND SCRUTINY COMMITTEE – CLIMATE CHANGE, BIODIVERSITY AND CARBON REDUCTION** held on Monday, 20 September 2021 at County Hall, Matlock, DE4 3AG.

## **PRESENT**

Councillor W Major (in the Chair)

Councillors B Bingham, S Bull, A Clarke, M Ford, A Hayes, T Kemp, G Kinsella, R Redfern and P Rose

Also in attendance from Place were Claire Brailsford, Director – Environment and Transport and Caroline Toplis, Project Manager and Denise Ludlum, Principal Policy Officer, Communities, Commissioning and Policy

### **05/21 MINUTES**

**RESOLVED** - to confirm the non-exempt minutes of the Improvement and Scrutiny - Climate Change, Biodiversity and Carbon Reduction meeting held on 26 July 2021.

### **06/21 PUBLIC QUESTIONS**

There were no public questions.

### **07/21 CLIMATE CHANGE STRATEGY AND ACTION PLAN**

The Committee was given a report and presentation on the Council's draft Climate Change Strategy and Action Plan.

The Council had undertaken significant work on reducing emissions from the Council's property, whilst working with partner organisations. It recognised a lot more had to be done to meet the ambition of being a net zero Council by 2032, or sooner, and in ensuring the county was net zero by 2050.

Through a series of workshops it had identified that the development of an overarching strategy and action plan should be a key priority. Consultants, Arup, were commissioned to develop this and engaged with internal and external stakeholders. The Strategy would be used to direct the associated programme of work for the Council in the short, medium and longer term.

The Strategy contained 28 priority targets across five key themes which supported by over 120 supplementary actions, initiatives and projects over the period 2021-25, being reviewed and updated fully in

2025 to provide a Strategy beyond that. Annual reviews of the targets and priority actions would be conducted along with a review of any changes in central government legislation, policy and direction, and significant technological advances.

The Strategy was scheduled to be presented to Cabinet on 14 October 2021, being launched and published thereafter, potentially as part of Derbyshire County Council's activities around the UN Climate Change Conference 2021 (COP26).

The presentation gave details on how the actions and priorities would be delivered through the establishment of Theme Teams, an easy-read version of the Strategy, the development of a climate change engagement plan, an annual formal progress report and the establishing of performance measures (these were detailed within the report).

If the Council did not have a Strategy and Action Plan in place, emissions across the county would not reduce sufficiently to achieve expected targets. The final action plan was considered achievable within the Council's statutory duties and role as a community leader, subject to the necessary finances and resources being available. It also set out how the Council could use its influence supporting others to reduce emissions.

There was no statutory duty to engage on this development of the document however, it was the intention to engage more widely with Derbyshire's businesses and communities on the delivery mechanisms of the Strategy.

Members commended the work that had gone into developing the Strategy. They also recognised that work had already started in achieving targets and the many challenges faced by the Council however, it welcomed regular feedback on the engagement process and the timescales involved.

**RESOLVED** – that the Committee (1) support delivery and publication of The Derbyshire County Council Climate Change Strategy: Achieving Net Zero (2021-2025);

(2) note the intention to present the Strategy to Cabinet on 14 October 2021 and to launch and publish the Strategy shortly thereafter; and

(3) request that monitoring reports against the progress of the delivery of the strategy are received and is informed about the outcomes of community engagement.

## **Procedure for Public Questions at Scrutiny Committee meetings**

Members of the public who are on the Derbyshire County Council register of electors, or are Derbyshire County Council tax payers or non-domestic tax payers, may ask questions of the Improvement and Scrutiny Committees, or witnesses who are attending the meeting of the Committee. The maximum period of time for questions by the public at a Committee meeting shall be 30 minutes in total.

### **Order of Questions**

Questions will be asked in the order they were received in accordance with the Notice of Questions requirements, except that the Chairman may group together similar questions.

### **Notice of Questions**

A question may only be asked if notice has been given by delivering it in writing or by email to the Director of Legal Services no later than 12noon three working days before the Committee meeting (ie 12 noon on a Wednesday when the Committee meets on the following Monday). The notice must give the name and address of the questioner and the name of the person to whom the question is to be put.

Questions may be emailed to [democratic.services@derbyshire.gov.uk](mailto:democratic.services@derbyshire.gov.uk)

### **Number of Questions**

At any one meeting no person may submit more than one question, and no more than one such question may be asked on behalf of one organisation.

### **Scope of Questions**

The Director of Legal Services may reject a question if it:

- Exceeds 200 words in length;
- is not about a matter for which the Committee has a responsibility, or does not affect Derbyshire;
- is defamatory, frivolous or offensive;
- is substantially the same as a question which has been put at a meeting of the Committee in the past six months; or
- requires the disclosure of confidential or exempt information.

## **Submitting Questions at the Meeting**

Questions received by the deadline (see **Notice of Question** section above) will be shared with the respondent with the request for a written response to be provided by 5pm on the last working day before the meeting (ie 5pm on Friday before the meeting on Monday). A schedule of questions and responses will be produced and made available 30 minutes prior to the meeting (from Democratic Services Officers in the meeting room).

It will not be necessary for the questions and responses to be read out at the meeting, however, the Chairman will refer to the questions and responses and invite each questioner to put forward a supplementary question.

## **Supplementary Question**

Anyone who has put a question to the meeting may also put one supplementary question without notice to the person who has replied to his/her original question. A supplementary question must arise directly out of the original question or the reply. The Chairman may reject a supplementary question on any of the grounds detailed in the **Scope of Questions** section above.

## **Written Answers**

The time allocated for questions by the public at each meeting will be 30 minutes. This period may be extended at the discretion of the Chairman. Any questions not answered at the end of the time allocated for questions by the public will be answered in writing. Any question that cannot be dealt with during public question time because of the non-attendance of the person to whom it was to be put, will be dealt with by a written answer.



## FOR PUBLICATION

### DERBYSHIRE COUNTY COUNCIL

#### IMPROVEMENT AND SCRUTINY COMMITTEE – CLIMATE CHANGE, BIODIVERSITY AND CARBON REDUCTION

MONDAY, 29 NOVEMBER 2021

Report of the Executive Director - Adult Care

#### Acceleration Low Carbon Growth

### 1. Purpose

- 1.1 The purpose of this report is to provide an overview of current work and opportunities for accelerating low carbon growth in Derbyshire, particularly in providing support for businesses, skills and training, and the adoption and manufacture of new technologies. The content of the report will be supplemented by a presentation at the meeting that provides more detail on the key work programmes currently being delivered.

### 2. Information and Analysis

- 2.1 The Council's ambitions to de-carbonise the Derbyshire economy are well publicised and set out in key documents such as the COVID Economic Recovery Strategy which was launched in January 2021 and more recently, the Climate Change Strategy: Achieving Net Zero (2021-2025) which was approved at Cabinet in October 2021.
- 2.2 The Recovery Strategy has been developed in partnership with all Derbyshire local authorities; key business organisations such as the Chamber (EMC) and Federation of Small Business (FSB); transport providers; universities; colleges and Government departments.

2.3 The key principle set out in the Strategy was to ensure the economy was supported to ‘build back better’ through the various COVID recovery stages which meant:

Using the ‘Revive, Renewal and Regenerate’ periods of the Strategy to:

- Work towards longer-term regeneration and a more circular and distributed economy.
- ‘Level up’ key areas of economic and social disparity.
- Accelerate work to mitigate and adapt to climate change and achieve sustainable, good growth
- Reset the economic profile of Derby and Derbyshire - maximise contribution to UK plc.
- Build resilience into the local economy and reinforce/ restore public and business confidence.

2.4 The Recovery Strategy contains a number of priorities and work programmes which have been progressed in earnest over the last year or so, all of which have embraced the above principles in aiming to secure low carbon or net zero objectives. A summary of the Strategy proposals is set out below:

Priorities	Projects and Programmes
<b>Economic Development</b>	
Place	Focus on resilience and diversification of town centres, greening/ better use of space, vacant properties and use of natural capital
Industry	Focus on protecting and enhancing key sectors, supporting low carbon growth, diversifying and increased productivity. Better procurement to drive social value and business support programmes
Visitor Economy	Focus on immediate support for recovery and long-term transformation of the sector through cultural festivals programme and direct sector support
Enabling Infrastructure	Focus on improving physical and digital infrastructure as foundations for innovation and clean growth through new grant funding schemes, full fibre connectivity, defining a new approach to sustainable travel
Inward Investment	Highlighting Derbyshire’s unique offer to attract local carbon, innovative and green technology business through refreshed prospectus and links to business support programmes



Employment and Skills	
Young People	Focus on developing better career pathways and encouraging access to new industries and green technologies through workplace co-ordination, inspirational careers programme, targeted NEET activity
Adults	Focus on re-training and routes to better employment through better links to employers and colleges e.g. via talent retention scheme, digital skills campaign, sector academy programme
Entrepreneurship and self employment	Focus on stimulating business growth and enterprise e.g. through apprenticeship levy transfer, start up and growth support
Responding to Future Skills	Focus on facilitating a 'responsive skills system' e.g. via Green Skills Programme, higher level skills programmes and graduate recruitment/ retention

2.5 Other projects and programmes that sit outside the Recovery Strategy will be required to undertake a climate impact assessment (CIA), in line with the objectives of the Climate Change Strategy. Whilst the detail of the CIA hasn't been finalised yet, inevitably the assessment will be checking what impact a proposed project has on reducing carbon emissions, changing behaviour, improving 'green credentials' etc; for those projects that don't offer sustainable proposals, the ability to mitigate impacts will no doubt be a key consideration.

2.6 Low carbon growth for Derbyshire means 'good growth' – that is '*the right growth, being delivered in the right way for the right reasons*'. It is about businesses, labour market skills, geography and place – enabled by the right transport and digital infrastructure. Key projects and programmes implemented to date that are helping achieve Derbyshire's low carbon ambitions for businesses, skills and the adoption and manufacture of new technologies include:

- De-carbonise grant scheme to support local business to reduce carbon emissions from fleet or premises - £920,000
- Green Entrepreneurs Fund to fund 'low carbon demonstrator projects, grants to businesses and skills training - £2m
- Five new Business Start Up Advisers to help new businesses get off the ground and build in low carbon options from inception - £1m
- Created 424km of cycle routes across the County linking people to jobs and learning and encouraging sustainable tourism
- Cultural Framework and Cultural Recovery Fund to support hospitality and tourism-based businesses to progress low carbon recovery - £1m

- Digital infrastructure in hard to reach places to assist digital connectivity, reduce the need for travel and support e-commerce - £1m for top up vouchers
- Rolled out programme to refurbish laptops and moving IT into communities/households in need. Helps avoid landfill and supports expansion of digital skills and e-commerce
- Rolled out I Programme across the County to promote and teach digital skills to unemployed or inactive people and those at risk of redundancy - £3.1m for Derbyshire and Nottinghamshire area
- Continued roll out of electric vehicle charging –218 public facing charge points currently in place across the County
- Development of hydrogen and future fuel proposals with private sector – submission of £30m bid for funding to Government to support roll out of hydrogen buses
- Work with Derbyshire colleges to map existing ‘green skills’ training offer – to develop into a wider offer for a ‘green skills academy’. Revisiting curriculum to embed as much ‘green skills’ within existing courses (e.g. modern methods of construction)
- Development of proposals for mobility hub pilots for Buxton and Hope Valley – now integrated into Bus Service Investment Plan for the whole County.
- Secured through Department for Transport to produce 4 feasibility studies for walking and cycling via £250,000 Capability Fund: undertaking a bus and rail interchange audit (will inform future capital infrastructure); commercial e-bike hire in Peak Park and market towns; scoping a blue print for ‘one stop shop information portal’; capitalise on cycling networks in northern Derbyshire (Chesterfield, North East Derbyshire, Bolsover), including adult cycle training
- Commenced work with Job Centres to support job seekers in accessing sustainable and public transport (buses, e-bikes)
- Delivering Wheels to Work through Rural Action Derbyshire supporting apprentices and job seekers to access learning and employment through sustainable transport - £50,000 per annum
- Bikeability training provided to young people in targeted areas (high levels of deprivation e.g Bolsover) to raise confidence in cycling as a means of travel
- Buxton on the Move – travel plan developed with the Town Team to pilot and demonstrate how communities can become more sustainable

2.7 Further details on these projects, including take up and outputs, will be provided in the presentation to the Scrutiny Committee.

## 2.8 Additional, planned projects include:

- Race to Zero Accelerator - Community Renewal Fund project to be launched November 2021 to expand original de-carbonise project (part of £1.5m bid)
- Working with partners to promote and encourage access to 'green jobs' through the two Derbyshire Careers Hubs to future employees
- Bringing forward a review of vacant properties for town centres and working to reimagine places and spaces to create more sustainable
- Developing proposals for a 'green skills academy' for the County to attract new learners into the low carbon economy
- Developing the Trusted Trader scheme to include a 'low carbon' accreditation for the County
- Report commissioned and due by March 2022 detailing future demand locations for electric charging – will direct further roll out of charge points to achieve 1,000 units by 2025. Procurement exercise likely in 2022-23 to secure additional electric vehicle charging points (EVCP)
- Exploring hydrogen infrastructure roll out at critical locations in the County (north Derbyshire, linked to tourism offer and south Derbyshire linked to growth opportunities) – also wider promotion of future fuel options
- Development of Integrated Transport Strategy which will provide the platform for sustainable travel and transport in the County
- Development of Future Fuels Strategy – to capitalise on natural capital (e.g. water power) and the potential of future fuels such as hydrogen
- Developing proposals to extend Wheels to Work to subsidise access to e-bike as a means of sustainable travel to work and learning - £250,000
- Developing strategic proposals for 'Mobility as a Service' – app-based approach to sustainable travel (dial up services)
- Developing pilots for low carbon communities e.g. Travelling Light in the Hope Valley

## 3. Consultation

- 3.1 None as a direct result of this report but a wide range of engagement and consultation exercises took place with partners (including local authorities, Government departments, colleges, universities and local businesses) on the development of the Recovery Strategy – and continues to take place through the recovery governance arrangements.

#### **4. Alternative Options Considered**

- 4.1 None directly relevant to this overview but most of the substantive projects identified for supporting low carbon recovery have been subject to 'project development' processes where alternatives have been considered.

#### **5. Implications**

- 5.1 Appendix 1 sets out the relevant implications considered in the preparation of the report.

#### **6. Background Papers**

- 6.1 Presentation to Improvement and Scrutiny Committee on 'Delivering Economic Recovery', 23 July 2020 (Minute No.16/20 refers)

#### **7. Appendices**

- 7.1 Appendix 1 – Implications.

#### **8.1 Recommendations**

That Committee:

- a) Notes the approach being taken to 'build back better' in the Economic Recovery Strategy and the contributions of key work programmes to driving forward a low carbon economy.
- b) Considers other suitable projects and programmes that could form part of the next phase of 'good growth' recovery.

#### **8. Reasons for Recommendations**

- 8.1 To understand the progress that has been made to date in supporting the local economy to become more sustainable.
- 8.2 To help shape the nature of future low carbon work programmes in the County in the drive to net zero by 2032.

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**Implications**

**Financial**

- 1.1 No financial implications as a direct result of this report. The Council has set aside a COVID Recovery Fund of £15m which is supporting implementation of a number of the low carbon programmes listed above. Individual calls on this Fund are subject to separate approvals either through Cabinet or via delegated arrangements with relevant Cabinet members.

**Legal**

- 2.1 No legal implications as a direct result of this report. Any such implications are considered in the development of each individual project or programme as part of the development process and are clearly articulated at the point of seeking approval.

**Human Resources**

- 3.1 No human resource implications as a direct result of this report. Some of the projects outlined in this update have secured additional resources through dedicated project funding (e.g. DE-Carbonise) or through external expertise (e.g. Derby University in supporting the Green Entrepreneurs Fund).

**Information Technology**

- 4.1 No information technology implications as a direct result of this report.

**Equalities Impact**

- 5.1 No equalities impact as a direct result of this report but at the stage of project inception and development due consideration is given to potential impacts and mitigations on key groups of people, particularly geographical disparities and those furthest from the job market – which often includes those from ‘protected characteristic’ communities.

**Corporate objectives and priorities for change**

- 6.1 Delivery of the Economic Recovery Strategy and the Climate Change Strategy have been developed in direct support of the Council Plan objective to deliver a ‘green and prosperous Derbyshire’ and in

particular, to achieve net zero for the Council by 2032 (or sooner) and for the County by 2050.

**Other (for example, Health and Safety, Environmental, Sustainability, Property and Asset Management, Risk Management and Safeguarding)**

7.1 None.



**FOR PUBLICATION**

**DERBYSHIRE COUNTY COUNCIL**

**IMPROVEMENT AND SCRUTINY COMMITTEE – CLIMATE CHANGE,  
BIODIVERSITY AND CARBON REDUCTION**

**MONDAY, 29 NOVEMBER 2021**

**Report of the Executive Director - Adult Care**

**Climate Change Strategy Update (Engagement, Action Plan, Monitoring  
and Reporting)**

## **1. Purpose**

- 1.1 The purpose of this report is to present an update on the development of the Council's Climate Change Engagement Plan, Action Plan and approach to monitoring and reporting on progress of the delivery of the Council's Climate Change Strategy: Achieving Net Zero (2021-2025) and overarching carbon reduction targets.

## **2. Information and Analysis**

### **Background**

- 2.1 The Derbyshire County Council Climate Change Strategy: Achieving Net Zero (2021-2025) was approved by Cabinet on 14 October 2021 and published on the Council's website in early November 2021. The focus is now on delivery of the Strategy and the actions within it.
- 2.2 At a meeting of the Improvement and Scrutiny Committee for Climate Change, Biodiversity and Carbon Reduction held on 20 September 2021, the Committee supported the delivery and publication of the Strategy and resolved to request that the Committee receives monitoring reports against the progress of the delivery of the Strategy and is informed about the outcomes of community engagement. This report provides an update on these points.

## Climate Change Engagement Plan

- 2.3 A draft Climate Change Engagement Plan has been developed, which sets out how the Council will engage with its communities to establish and agree delivery mechanisms and communicate crucial climate messages and information to Derbyshire's residents and businesses.
- 2.4 The Engagement Plan was presented to CMT in October 2021, where support for its implementation was confirmed. At the time of writing this report, the Engagement Plan had just been submitted to the Cabinet Member for Strategic Leadership, Culture and Tourism and Climate Change, and Leader of the Council, Cllr Barry Lewis, for final review and approval.
- 2.5 The Engagement Plan sets out a two-stage process:
- **Stage 1:** Publicise the Council's approach to engaging communities in planning the delivery of relevant actions within the Climate Change Strategy.
  - **Stage 2:** For each of the relevant actions set out in the Climate Change Strategy, consult Derbyshire's communities on the delivery mechanisms for that action to produce an agreed action plan. Prior to the commencement of each relevant action, a simple engagement plan will be prepared setting out the mechanisms for engaging communities. Engagement will be specifically on the delivery mechanism for the action agreeing roles and responsibilities and how the action will be delivered. However, a Thriving Communities approach will be taken whereby, if, in the course of the engagement and delivery process, the communities involved decide that they would like to carry out an additional project related to the action, then any request of the Council for additional support would be considered. This would need to be considered on a case by case basis as the nature of what communities might wish to undertake independently of the Council is unknown.
- 2.6 Stage 1 of the Plan will be delivered to coincide with period after the United Nations Conference of the Parties on Climate Change (COP26) which was held in Glasgow 1-12 November 2021 and for which an eight-week Council media campaign is being carried out until the start of December.
- 2.7 A maximum of two relevant actions from the Climate Change Strategy have been identified to begin the Stage 2 engagement process early in



the new year (2022) with further relevant actions being delivered on a rolling basis as part of delivery of the Climate Change Strategy. Projects will be reviewed with lessons learnt from each engagement applied to future work.

## **Climate Change Action Plan**

- 2.8 There are 32 priority actions in the Climate Change Strategy, across five themes. The priority actions are supported by over 120 supplementary actions (the 'Long List'), initiatives and projects, which it is anticipated the Council will either lead or support. The Long List actions are split into those that would need to be delivered by 2025, and those that would need to be delivered by 2035.
- 2.9 In order to robustly monitor and measure progress, a detailed programme-level SMART (specific, measurable, attainable, relevant, and time-based) Action Plan is being developed, which sets out the cost and carbon impact of each action, the level of complexity, who is responsible for the delivery, timescales, status and review of progress against the required output or outcome.
- 2.10 Over time, other projects and initiatives may be identified and launched, which are not currently listed in the Strategy. These will be added to the Action Plan and monitored accordingly.
- 2.11 The Action Plan will be reviewed and updated in full on a quarterly basis.

## **Monitoring and Reporting**

- 2.12 Ensuring effective and timely delivery of the Strategy is central to the successful delivery of the Council's net zero ambitions. The following sections set out proposals for monitoring and reporting on progress going forward.

### ***Annual Progress Report to Cabinet***

- 2.13 As agreed by Cabinet on 14 October 2021, an annual progress report will be presented to Cabinet, summarising progress against delivery of the Strategy and Council's net zero targets, as well as outcomes of the annual review of the need to refresh and update the Strategy. This report will be presented to Cabinet in the Autumn of each year, starting in 2022.
- 2.14 The report will summarise progress against the Council's target of net zero by 2032, or sooner, split by the four areas currently measured and reported by the Council: emissions from Council-owned property and

buildings; emissions from street and road lighting; emissions from grey fleet usage; and emissions from Council-owned core fleet vehicles. It will provide an updated emission reduction trajectory and projections, based on trends at that time and taking into account planned and confirmed actions and activities happening across the Council to reduce emissions. This will identify any issues or areas where particular actions need to be clearer or accelerated.

- 2.15 The report will also summarise county-wide emissions, sourced from the Department for Business, Energy and Industrial Strategy (BEIS) data, although it should be noted that this data can take up to two years to be published by the UK government and is provided as calendar years, whereas Council emissions are reported by financial years. This reporting will be against the carbon budget for each area and include a high-level trajectory going forward.
- 2.16 In addition, the annual report will provide an update on progress against each of the targets set out in the Climate Change Strategy, and an expected trajectory of progress for each target.

### ***Quarterly Council Plan and Service Plan Reporting***

2.17 As part of the reporting requirements associated with the Council Plan and Service Plans, the Climate Change Team reports on a range of Deliverables and Measures on a quarterly basis. This includes, for the Council Plan:

2.18 Deliverables:

- Reduced carbon emissions from council property and vehicles, street lighting and procurement
- Developed and commenced implementation of a Climate Change Strategy and Action Plan which sets out priorities to reduce the county's carbon emissions
- Explored initiatives to tackle climate change including low carbon local energy generation schemes and working with partners to provide further publicly accessible electric vehicle charge points
- Developed and delivered a strategic approach to sustainable travel and transport across the county, including the promotion of cycling and walking

Measures:

- Percentage reduction in carbon emissions from council land and operations from 2010 baseline

- 2.19 In addition to the Deliverables and Measures reported quarterly by the Climate Change Team, other teams across the Council are responsible for reporting on other relevant items with the Council Plan. This includes, but is not limited to:
- Developed the Natural Capital Strategy, identifying areas where the natural environment can be further enhanced in order to support healthy, thriving communities, a vibrant economy and a healthy environment
  - Developed and agreed the Council's approach to Good Growth to maximise low carbon economic opportunities
- 2.20 Progress against a range of Deliverables and Measures within Service Plans are also reported on a quarterly basis.

### ***Reporting to the Climate Change and Environment Programme Board***

- 2.21 Going forward, on a quarterly basis, the Climate Change and Environment Programme Board (CCEPB) will receive a report that sets out the proportion of all 32 priority actions that are on track, in terms of both timescales and outcome, as well as the proportion of priority actions on track, split by the five themes.
- 2.22 A narrative would be provided on which actions are not on track, why, the potential impact, and the mitigation being carried out to get the action back on track. The same process would be carried out for the Long List actions by 2025.
- 2.23 For the Long List actions to be delivered by 2035, a high-level summary of progress and any risks or issues would be provided.

## **3. Consultation**

- 3.1 The Climate Change Strategy was developed through engagement with Council officers and Elected Members, officers from Derbyshire District and Borough Councils, and young people. There is no statutory duty to engage on this document. However, it is the intention to engage more widely with Derbyshire's businesses and communities on the delivery mechanisms of the Strategy.
- 3.2 An outline of the Strategy and the draft priority actions were presented to the Improvement and Scrutiny Committee for Climate Change, Biodiversity and Carbon Reduction on 26 July 2021. The Committee supported the priority actions within the Strategy, and also the

governance structure that has been established to deliver the programme of work.

- 3.3 The Strategy was also presented to the Improvement and Scrutiny Committee for Climate Change, Biodiversity and Carbon Reduction on 20 September 2021. The Committee supported delivery and publication of the Strategy, and noted the intention to launch and publish the Strategy shortly after presentation to Cabinet on 14 October 2021. It was resolved to request that the Committee receives monitoring reports against progress of the delivery of the strategy and is informed about the outcomes of community engagement.

#### **4. Alternative Options Considered**

- 4.1 N/A

#### **5. Implications**

- 5.1 Appendix 1 sets out the relevant implications considered in the preparation of the report.

#### **6. Background Papers**

- 6.1 N/A

#### **7. Appendices**

- 7.1 Appendix 1 – Implications  
7.2 Appendix 2 – Climate Change Engagement Plan (2021-2025)

#### **8. Recommendation(s)**

That the Committee:

- a) Notes and supports the proposals to engage Derbyshire's residents and communities in the delivery of the Climate Change Strategy.
- b) Notes and supports the development and ongoing management of an overarching and detailed climate change programme Action Plan.
- c) Notes and supports the proposals for monitoring and reporting on progress of the delivery of the Strategy and the overarching carbon reduction targets.

#### **9. Reasons for Recommendation(s)**

- 9.1 To ensure that the Council has a clear Engagement Plan in place for engaging communities on climate change.
- 9.2 To ensure that the Council has an effective mechanism in place for managing delivery of the Strategy through the development and ongoing management of an overarching and detailed climate change programme Action Plan.
- 9.3 To ensure that monitoring and reporting on progress of the delivery of the Strategy and the overarching carbon reduction targets is carried out in an appropriate, meaningful and effective manner to ensure the Strategy and actions remain on track and are delivered.

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## **Implications**

### **Financial**

- 1.1 The delivery of the actions within the Strategy, and engagement activities with communities will have financial implications for the Council. These will be considered on a project-by-project basis. Proposals for programme-level financial commitment to support the overall development and delivery of the strategy and programme are also in development and are the subject of a bid for additional resources as part of the development of the Council's Budget for 2022-23.

### **Legal**

- 1.2 Some of the projects required to deliver the actions within the Strategy may have legal implications. These will be considered on a project-by-project basis.
- 1.3 Proposals for delivery emerging from the engagement process will be subject to an Equalities Impact Assessment to identify how the proposals would impact on people with protected characteristics.

### **Human Resources**

- 1.4 Some of the projects required to deliver the actions within the Strategy may have Human Resource implications. These will be considered on a project-by-project basis.

### **Information Technology**

- 1.5 Some of the projects required to deliver the actions within the Strategy may have Information Technology implications. These will be considered on a project-by-project basis.

### **Equalities Impact**

- 1.6 Some of the projects required to deliver the actions within the Strategy may have Equalities Impact implications. These will be considered on a project-by-project basis.
- 1.7 Proposals for delivery emerging from the engagement process will be subject to an Equalities Impact Assessment to identify how the proposals would impact on people with protected characteristics.

## **Corporate objectives and priorities for change**

- 1.8 The Strategy and the engagement plan support the Council's ambition to be a net zero organisation by 2032, or sooner, and for the county to be net zero by 2050, and will inform the action that needs to be taken to achieve these ambitions.

## **Environmental Sustainability**

- 1.9 Delivery of the Strategy and implementation of the engagement plan will improve the environmental sustainability of the Council and the county and in particular, will reduce greenhouse gas emissions.

## **Other (for example, Health and Safety, Property and Asset Management, Risk Management and Safeguarding)**

- 1.10 Some of the projects required to deliver the actions within the Strategy may have other implications. These will be considered on a project-by-project basis.

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## **Appendix 2**

### **Derbyshire County Council**

#### **Climate Change Engagement Plan (2021-2025)**

##### **Introduction**

Derbyshire's Climate Change Strategy: Achieving Net Zero (2021-25) has been published. It sets out the next steps for the Council to reduce emissions from its own estate and operations and from across the county.

Derbyshire County Council has control over the actions it takes to reduce emissions from its own estate and operations and, along with the UK government and other local authorities, has a key role to play in tackling climate change across the county through legislation, policy and funding approaches. However, it is estimated that local authorities have powers or influence over roughly a third of emissions in their local areas and consequently a 'whole society' and community-wide approach is needed to reduce emissions across the county. More than half of the emissions cuts needed rely on people and businesses taking up low-carbon solutions – decisions that are made at a local and individual level. Many of these decisions depend on having supporting infrastructure and systems in place some which local authorities can influence and others which require action from the UK government.

To reduce emissions from across the county and to adapt to a changing climate, collaboration with the communities of the Derbyshire is therefore necessary and welcome. The Council cannot deliver this work alone, it will require action from businesses and communities across the county.

The actions needed to reduce greenhouse gas emissions are, by and large, reasonably well understood. However, the mechanisms to deliver these actions are less clear. The Council has identified targets with priority actions in its Climate Change Strategy and now wants to work with communities to understand the best way to deliver the actions. By working together, agreement will be reached on how both parties can support each other to deliver action.

Dialogue between communities and the Council will need to be sustained over the long term and so partnership engagement approaches will be designed to be flexible to changing needs and messages with some underlying principles. In the Climate Change Strategy, the Council made a commitment to:

1. Ensure elected members and officers engage with community groups, residents, schools, and businesses to map existing or ongoing work on climate change and to identify and understand the role that Derbyshire County Council can play in supporting these activities
2. Explore the success and viability of different engagement methods to coproduce solutions (e.g. large group discussions, digital platforms and mobile applications, gamification and the arts and education)
3. Work with partners such as businesses, the private sector and the Local Authority Energy Partnership to develop demonstrator projects to be used to build understanding on retrofitting buildings and decentralised energy systems.

In developing this Plan, consideration has also been given to the findings and recommendations of the Climate Assembly UK set out in the report '*The path to net zero*'. A number of themes emerged to underpin the UK's approach to achieving net zero which this plan aims to emulate. In summary, key themes are:

- **Education and information:** There is a need for information and education about climate change for everyone
- **Fairness:** The solutions to climate change are neither easy nor free but they need to be fair
- **Freedom and choice:** It is important to maintain, where possible, freedom and choice for both individuals and local areas so they can choose the solutions that work best for them
- **Co-benefits:** Tackling climate change could bring many advantages and co-benefits and the UK should take advantage of these potential rewards
- **Nature:** We need to protect and restore our natural environment and our access to it.

## Guiding Principles

In engaging communities about climate change and climate action, Derbyshire County Council will ensure:

- Its approach is inclusive and accessible to all
- That its actions do not end up broadening inequalities or lead to undesired outcomes but creates a better future for present and future generations
- There is a widespread societal dialogue on climate change
- It is open and transparent to make sure people can see and understand its actions

- It is aspirational using expert knowledge to guide it and to promote the many co-benefits of climate action
- It spends money wisely making the best use of its resources

### Engagement Process

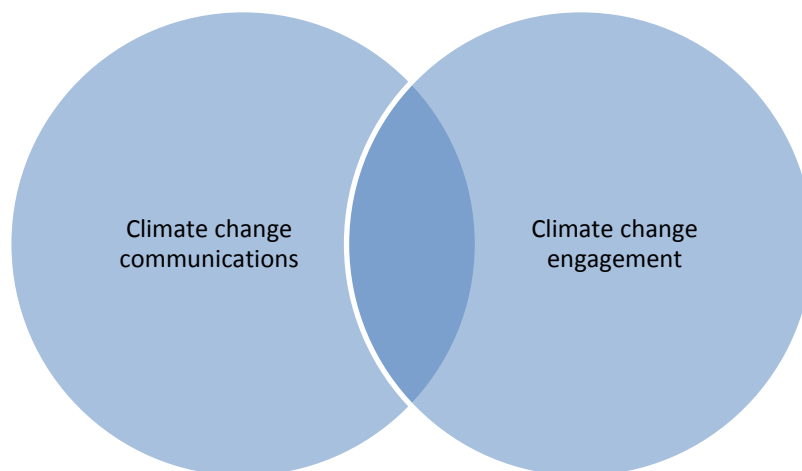
This plan sets out how the Council will engage with its communities to agree the delivery mechanisms.

It is proposed that a two-stage engagement process is undertaken:

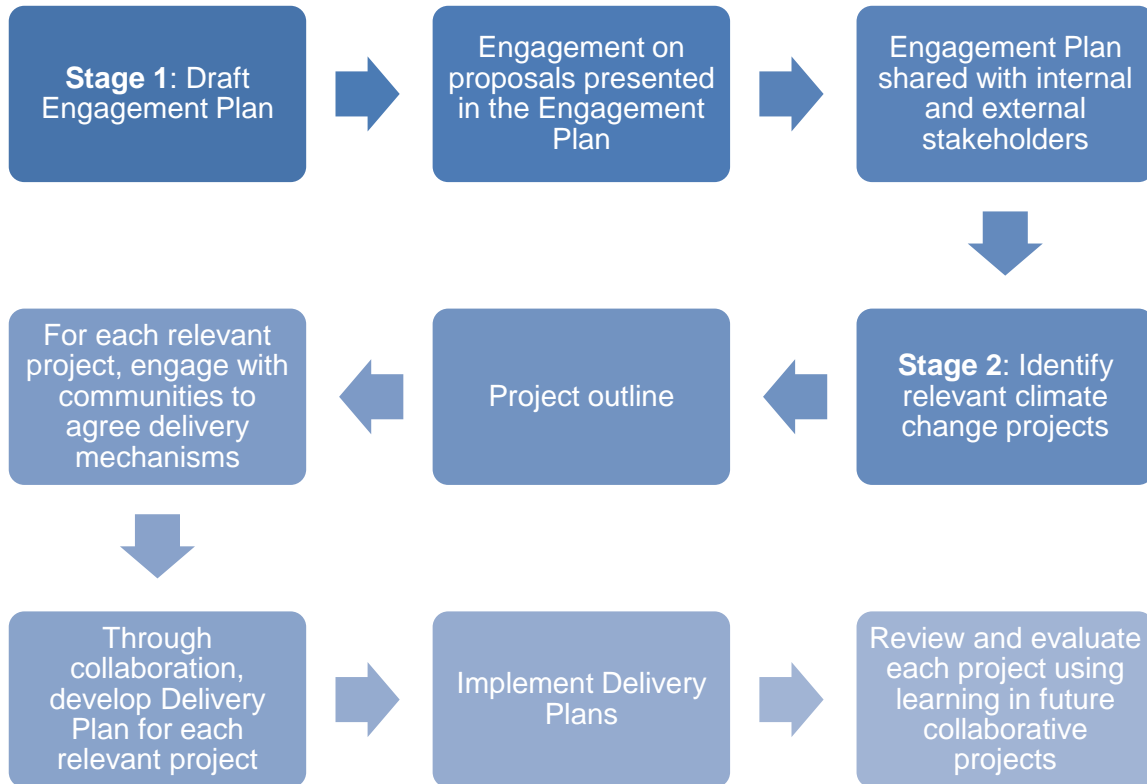
Stage 1: Seek support for the Council’s proposals for community engagement about the delivery mechanisms of climate action (i.e. the engagement process proposed)

Stage 2: Engage with communities to agree the project delivery mechanisms for relevant actions set out in the Climate Change Strategy: Achieving Net Zero (2021-2025)

The Council will continue to communicate crucial climate messages and information to Derbyshire residents and businesses recognising that not everybody will want, or have the capacity, to be involved more deeply in climate action. Many people will be more focused on improving the thermal comfort of their home or living a healthier lifestyle rather than tackling climate change, so it is important to understand the drivers and interests of the groups we are engaging. The messaging for individual projects should recognise this with the aim that all residents and businesses will have some level of engagement, either directly or indirectly, in the climate change agenda. The Plan is complemented by the County Council’s internal Climate Change Communications Package and the two should be considered together.

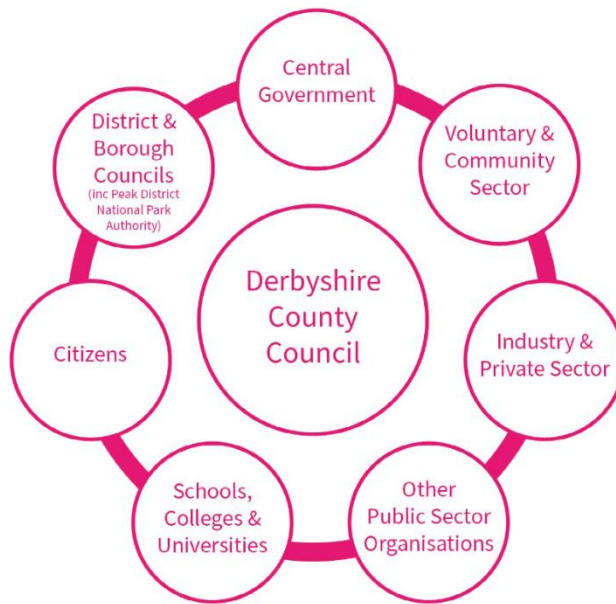


### *The Engagement Process*



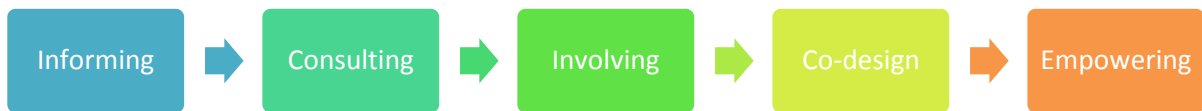
### **Key stakeholders**

Local authorities currently have no statutory responsibility to tackle climate change other than through the planning system. However, the Council recognises it has a key role, as a community leader, to lead and support the work to tackle climate change. Key stakeholders to be included in the delivery of the Climate change Strategy are identified below.



**Engagement Approach**

The *Local Authorities and the Sixth Carbon Budget* report identifies five key types of engagement with different levels of ownership which it is expected hoped will be covered through a combination of the Communication Plan and the Engagement Plan.



1. Informing – One way, information provision
2. Consulting – Statutory consultations on already developed plans and proposals
3. Involving – Directly working with people to understand their views and needs e.g. Climate Commissions
4. Co-design – working together with people at a local level or interest groups to design solutions and projects
5. Empowering – Handing over the power and co-creating schemes to tackle a problem or deliver a solution.

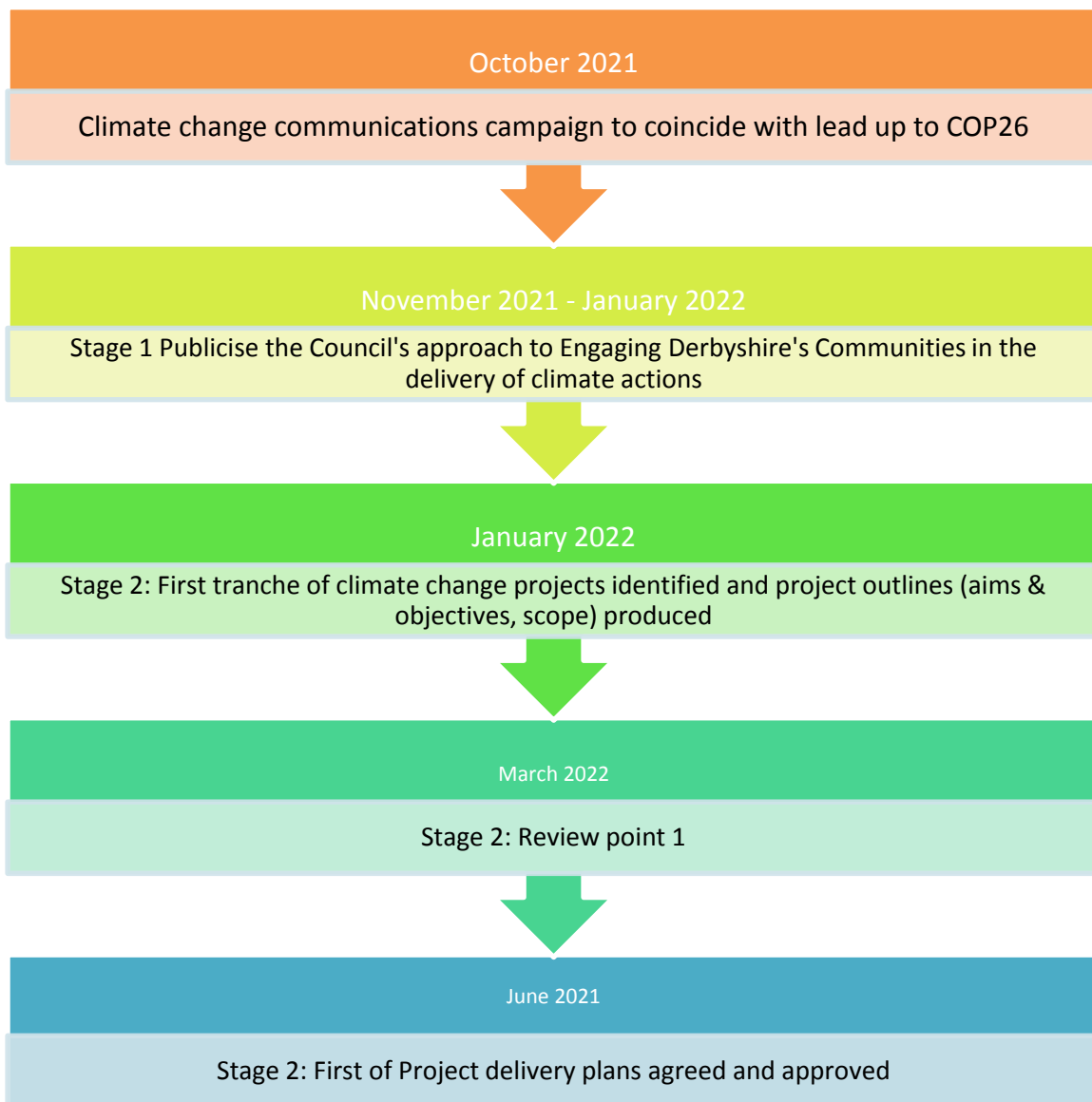
**Engagement Methods**

Informing	Press releases Social media Local Authority Energy Partnership communication service
Consulting	Citizen’s Panels

	Public consultations (on-line) Derbyshire Youth Network Focus groups
Involving	Community groups and forums Focus groups
Co-design	Community groups and forums Focus groups
Empowering	Community groups and forums

A Thriving Communities approach will be taken whereby, if, in the course of the engagement and delivery process, the communities involved decide that they would like to carry out an additional project related to the action, then any request of the Council for additional support would be considered. This would need to be considered on a case by case basis as the nature of what communities might wish to undertake independently of the Council is unknown.

### **Timelines and Milestones**



### **Post-engagement Delivery Plans**

An output from the engagement will be that Delivery Plans will be produced for each of the relevant action points setting out who has agreed to undertake what action and by when. Regular meetings with stakeholders will be held to monitor progress, highlight issues and share information.

### **Review Points**

The engagement approach will be reviewed after each project is implemented in order to inform engagement processes for future projects which will commence on a frequent basis.

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**FOR PUBLICATION**

**DERBYSHIRE COUNTY COUNCIL**

**IMPROVEMENT AND SCRUTINY COMMITTEE – CLIMATE CHANGE,  
BIODIVERSITY AND CARBON REDUCTION**

**MONDAY, 29 NOVEMBER 2021**

**Report of the Director - Legal and Democratic Services**

**Consideration of a Nature Recovery Motion**

## **1. Purpose**

1.1 To consider a Nature Recovery Motion in advance of it being debated at Full Council on 1 December 2021.

## **2. Information and Analysis**

2.1 A request pursuant to paragraph 8 Improvement and Scrutiny Procedure Rules has been made to have an item included on the agenda of the next meeting of the Climate Change, Biodiversity and Carbon Reduction Improvement and Scrutiny Committee.

The request relates to an email that many council members have received from their constituents asking that they support a Nature Recovery Motion. The Committee member making the request feels that the email raises important issues that deserve greater consideration by members than a short debate at Full Council and has asked that the Climate Change, Biodiversity and Carbon Reduction Improvement and Scrutiny Committee consider the text of the motion and decide how it wishes to proceed with it.

The text of the email sent to councillors, the wording of the motion and supporting information provided is available at Appendix 2.

### **3. Consultation**

3.1 Not applicable

### **4. Alternative Options Considered**

4.1 To not include the item on the agenda. This would have been a contravention of paragraph 8 Improvement and Scrutiny Procedure Rules which states “Any member of an Improvement and Scrutiny Committee shall be entitled to give notice to the Director of Legal & Democratic Services that he/she wishes an item, relevant to the functions of the Committee, to be included on the agenda for the next available meeting of the Committee. On receipt of such a request the Director of Legal & Democratic Services will ensure that it is included on the next available agenda. Members who are not appointed to the Improvement and Scrutiny Committee in question may ask their party group spokesman to give notice of an item.”

### **5. Implications**

5.1 Appendix 1 sets out the relevant implications considered in the preparation of the report.

### **6. Background Papers**

6.1 None

### **7. Appendices**

7.1 Appendix 1 – Implications

7.2 Appendix 2 – Nature Recovery Motion: Text of email to members, wording of motion and associated briefing paper.

### **8. Recommendation(s)**

That the Committee:

a) considers the issues raised in the Nature Recovery Motion and decides how it wishes to proceed.

### **9. Reasons for Recommendation(s)**

9.1 The Nature Recovery Motion proposes actions that are relevant to the function of the Climate Change, Biodiversity and Carbon Reduction Improvement and Scrutiny Committee.

**Report Author:** Roz Savage

**Contact details:** roz.savage@derbyshire.gov.uk

**Implications**

**Financial**

1.1 N/A

**Legal**

2.1 Paragraph 8 of the Improvement and Scrutiny Procedure Rules states “Any member of an Improvement and Scrutiny Committee shall be entitled to give notice to the Director of Legal & Democratic Services that he/she wishes an item, relevant to the functions of the Committee, to be included on the agenda for the next available meeting of the Committee. On receipt of such a request the Director of Legal & Democratic Services will ensure that it is included on the next available agenda. Members who are not appointed to the Improvement and Scrutiny Committee in question may ask their party group spokesman to give notice of an item.”

**Human Resources**

3.1 N/A

**Information Technology**

4.1 N/A

**Equalities Impact**

5.1 N/A

**Corporate objectives and priorities for change**

6.1 The sentiments expressed in the Nature Recovery Motion are relevant to the Council’s priority to deliver “A prosperous and Green Derbyshire”.

**Other (for example, Health and Safety, Environmental, Sustainability, Property and Asset Management, Risk Management and Safeguarding)**

7.1 N/A

## Appendix 2

### Nature Recovery Motion - Text of email to members, motion and briefing paper

As a local resident, I am contacting you to request that Derbyshire County Council passes a Nature Recovery Motion to place nature-based solutions at the heart of our response to the climate crisis. The full motion can be read in the appendix of this letter.

We are in the middle of a climate and nature crisis, and the two are inextricably linked. The Government sponsored Dasgupta Review highlighted that nature is an asset on which all aspects of our society depend including local prosperity. However, climate change is accelerating nature's decline, and the loss of wildlife and wild places leaves us ill-equipped to reduce carbon emissions and adapt to change. These challenges must be tackled together if they are to be adequately addressed.

The UK is due to host the United Nations COP26 talks on climate change in a few weeks, where countries will meet in Glasgow to negotiate an international agreement. However, we can't rely on world leaders alone to fix the climate and nature crises. International agreements and national policies must be translated into real world action and it's in local authorities where this will take place. Passing this motion before the close of COP would leverage an unrepeatable moment in our history and significantly raise the profile of Derbyshire as a leader in tackling the intertwined issues of nature depletion and climate change.

I want my local area to be at the forefront of helping nature recover, and Derbyshire County Council has the power to implement an action plan that makes nature-based solutions to climate change a reality. **As councillor, you can demonstrate the leadership needed to address these challenges at the next council meeting on 9 November. On behalf of concerned residents like myself, please speak and vote in favour of a Nature Recovery Motion.**

The motion is full of concrete, implementable solutions which will enhance nature across the county whilst helping to reduce carbon emissions. Passing it will ensure Derbyshire leads the way in ensuring nature's recovery and send a strong message to Government that local authorities are fully committed to tackling the issues of our time.

I would appreciate it if you could inform me of your intentions before 9 November, and hope you will act in support the motion.

Yours Sincerely,

Name of constituent

## **Appendix Nature Recovery Motion**

This Council acknowledges:

1. Nature provides us with vital support systems, allowing life on our planet to continue;
2. The climate crisis is intimately linked to the damage to nature which is happening around the world; that nutrient cycles, such as the carbon, nitrogen, phosphate and water cycles are all regulated by nature and are linked together;
3. That we have responsibilities across the county of Derbyshire which have an impact on nature and that we will make decisions that protect and enhance it wherever possible;
4. The requirement to take action is urgent, as climate change is rapidly disrupting natural cycles and habitats in Derbyshire. Steps to address the climate crisis must be in tandem with action to help ecosystems recover and become more resilient;
5. The principles we need to adopt and the steps to help nature recover are detailed in the attached briefing paper, and these will be enacted by the Council.

### **Briefing paper**

1. The Council acknowledges:

#### **The value of nature**

1.1 - The findings of the Dasgupta Review which highlights that nature is an asset on which all aspects of our society depend.<sup>2</sup> There has been underinvestment in our natural assets which must be reversed.

1.2 - Our current demands on natural resources are unsustainable, requiring the equivalent of 1.6 Earths to maintain the world's current living standards.

1.3 - Biodiversity is declining faster than at any time in human history. Such declines are undermining nature's productivity and adaptability, which poses excessive uncertainty for our economies and wellbeing.

1.4 - Access to green space is a key factor in improving health and wellbeing and connection to it increases pro-environmental behaviour change. <sup>3</sup>

#### **Interconnection to the climate crisis -**

2.5 That the climate and ecological crises are interlinked and that nature can provide one-third of the most cost-effective solutions to fighting climate change.<sup>4</sup>

2.6 That climate change is displacing nature from its historic habitat ranges as average temperatures increase. To help nature adapt, we need to make habitats more resilient and create and enhance wildlife corridors to allow nature to move to more suitable locations.

### **The path to rebuilding nature - The Lawton Review**

2.7 In order to reverse this decline, four principles must be followed:<sup>5</sup>

- 2.7.1 There must be more space given to wildlife;
- 2.7.2 That existing wild spaces must be expanded;
- 2.7.3 That the quality of existing wild spaces should be improved;
- 2.7.4 That the connectivity between wild spaces must be increased.

1. The Council commits to:

*This section serves to outline the targets and objectives that the Council will adopt in light of the scientific evidence provided, and supporting actions to achieve them.*

### **Nature and Climate**

3.1 The creation of a Local Nature Recovery Strategy that sits within the national Nature Recovery Network and underpins all planning, development and land management decisions.<sup>6</sup> As part of this, we will:

- 3.1.2 Improve the landscape's resilience to climate change, providing natural solutions to reduce carbon and manage flood risk, and sustaining vital ecosystems;
- 3.1.3 Prioritise Nature Based Solutions to flooding and extreme weather mitigation including use of Sustainable Drainage Systems (SuDS), woodlands and wetlands to create nature rich habitat and connections;
- 3.1.4 Adopt a peat-free policy for all council contracts and supplies and support the restoration and protection of Derbyshire's peatlands, including taking measures to reduce the likelihood and severity of wildfires;
- 3.1.5 Support the restoration of tree cover in Derbyshire to 20% by 2040 across suitable locations, particularly the planting of street trees within our towns, cities and villages;
- 3.1.6 Manage at least 30% of council-owned land for the benefit of wildlife by 2030 (in line with Government commitments), including where we work with others (such as in and around care homes and on road verges);

3.1.7 Introduce a 20% Biodiversity Net Gain (BNG) commitment across all council-owned land;

3.1.8 Map and gather data on ecological networks and habitat opportunities within the region and prioritise sites within the ecological network for Biodiversity Net Gain projects (sometimes known as Nature Recovery Network mapping);

3.1.9 Bring forward a commitment for 10% Biodiversity Net Gain on all new developments now, rather than waiting for 2023, with the selection of sites for offsite mitigation based on the priorities identified by Nature Recovery Network mapping;

3.1.10 Support the restoration of 75% of sites managed for nature to favourable condition by 2030;

### **People, health and wellbeing**

3.2 Improve access to nature by following the Natural England 'Nature Nearby' guidance. Particular regard will be given to:

#### **3.2.1 Areas with high levels of physical health problems;**

3.2.2 Areas with high levels of mental health problems;<sup>7</sup>

3.2.3 Areas where the amount and quality of accessible natural greenspace is below Natural England's targets.<sup>8</sup>

3.3 - Demonstrate leadership by educating and supporting businesses, communities and the wider public to take action.

3.4 -Recognise the role of education in engendering pro-environmental behaviour change, by supporting schools and adult education programmes which value nature.

3.5 - Acknowledge the impact of food production and food waste on the current nature and climate crisis:

3.5.1 By assessing the environmental impact of the food that is purchased for schools and care homes, including ensuring the provision of plant-based foods;

3.5.2 Supporting the production of food locally, including promoting the provision of allotments across the county;

3.5.3 Encouraging residents of our community to minimise food waste and ensuring that no food waste goes to landfill.

4. The Council resolves to:



*This section serves to outline the mechanisms by which the Council will deliver the above targets and objectives.*

## **Leadership**

4.1 Appoint a member of the Cabinet as the designated lead for tackling nature's recovery.

4.2 Appoint a council employee as the designated lead for coordinating council operations in relation to nature's recovery.

## **Strategic planning and development**

4.3 Integrate the targets, objectives and outcomes of this motion with those outlined in the existing Carbon Reduction Manifesto to ensure measures to tackle climate issues do not contravene the principles of enhancing biodiversity

4.3 Develop an evidence-based action plan including short and long-term targets for putting nature into recovery by 2030, and look to embed nature's recovery into all strategic plans and policy areas, not just those directly related to the environment. Areas of focus will include:

- Land management;
- Biodiversity;
- Roads and highways;
- Planning and development;
- Air quality;
- Transforming urban spaces;
- Health and wellbeing;
- People and communities;
- Education and awareness.

4.4 Provide training and resources for councillors and council employees about the nature emergency.

## **Collaboration, monitoring and accountability**

4.5 Form a steering and monitoring group to focus on achieving the targets and objectives outlined in this motion. This group will be comprised of: cross-party representatives, council staff and relevant experts from external organisations. This group will monitor progress, identify opportunities for improvement and report back to the Council.

4.6 Reinvigorate the Local Nature Partnerships to ensure the Nature Recovery Strategy is well understood and complements other relevant plans and strategies.

4.7 Publish interim reports on the progress made with regards to the above-mentioned action-plan.

4.8 Issue a declaration of compatibility alongside all future council motions and policy to ensure that any conflicts with nature's recovery are made apparent.

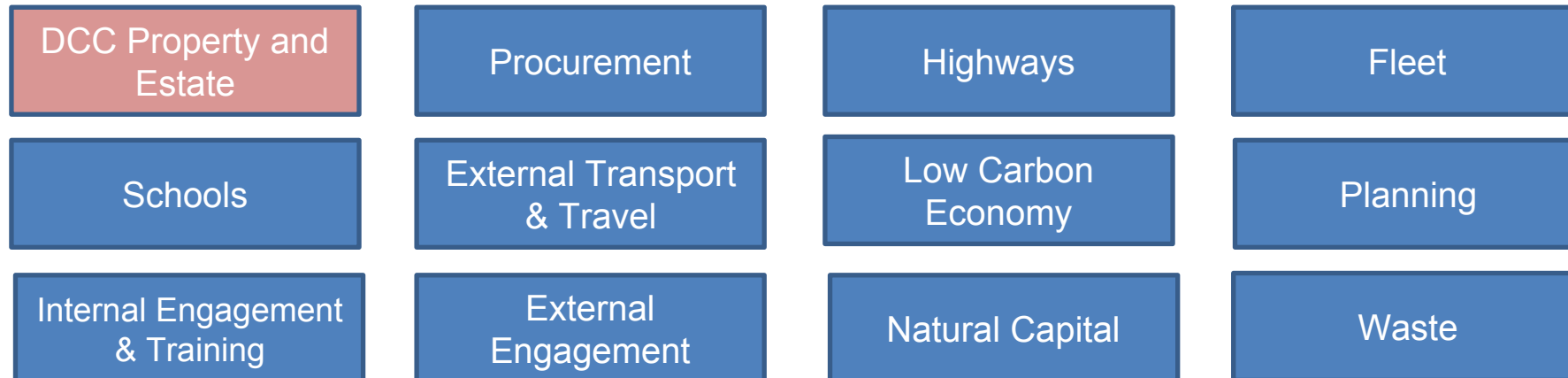
Yours sincerely,

Name of constituent

# Investing in a Sustainable Future for our Corporate Estate

# Derbyshire County Council Climate Change Strategy: Achieving Net Zero (2021-2025)

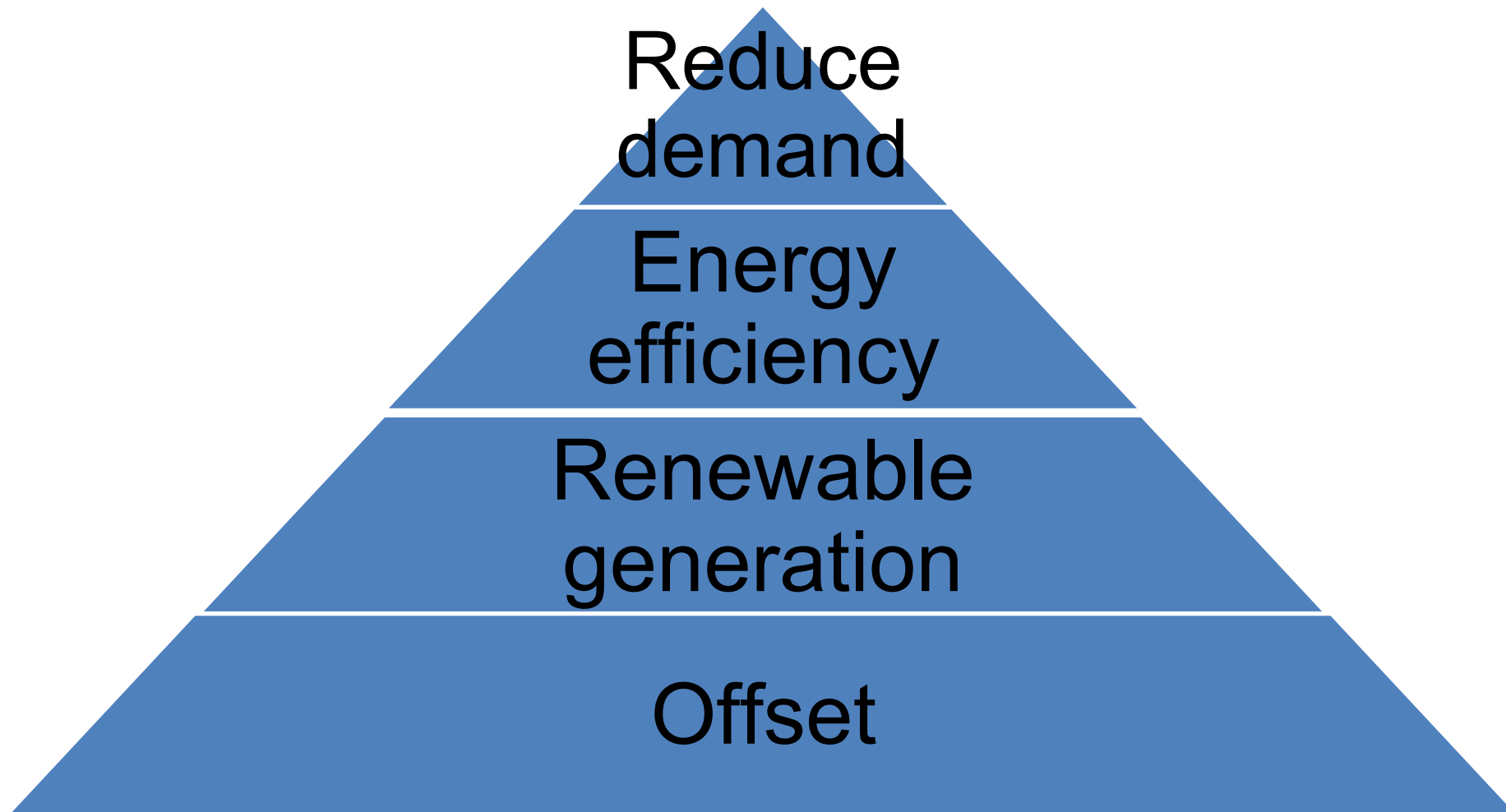
- Strategy approved by Cabinet on 14 October 2021
- Sets out what the Council will do to tackle emissions and achieve net zero targets.
- 32 priority actions, supported by over 120 supplementary actions, initiatives and projects, which the Council will either lead or support.
- Twelve Themes established to develop, implement, manage and monitor delivery plans.



# Climate Change Workshop – emissions from Corporate Property

14 July 2020

# Property proposals



# Property proposals

- Asset rationalisation and disposal programme, including One Public Estate
- Behaviour Change
- Low cost energy efficiency measures
- Deep retrofit
- Microgeneration on buildings
- Large scale renewables
- Purchase of renewable electricity
- Purchase of green gas

# Forecasted property emissions

Key Action	2009/10 t/CO <sub>2</sub> e	2018/19 t/CO <sub>2</sub> e	2021/22 t/CO <sub>2</sub> e	2026/27 t/CO <sub>2</sub> e	2031/32 t/CO <sub>2</sub> e
Rationalisation			-157	-488	
Behaviour change			-638		
Low cost energy efficiency				-950	
Deep retrofit				-1,640	
Microgeneration				-42	
Large scale renewables				-1,545	
Purchase renewable electricity					-137
Purchase green gas					-3,894
<b>TOTAL (incl greening of grid)</b>	<b>15,666</b>	<b>10,023</b>	<b>9,800</b>	<b>4,703</b>	<b>664</b>



# Asset rationalisation and disposal

<b>Key actions</b>	Continuing to dispose of buildings which have been identified as surplus or are currently vacant and awaiting disposal
<b>Emissions reduction</b>	645t/CO <sub>2</sub> e
<b>Notes</b>	<ul style="list-style-type: none"><li>• Further properties may be identified as service reviews are undertaken and property needs are identified in line with the AMF and resulting protocols</li><li>• Some uncertainty remains regarding ownership of buildings in the future resulting in challenges for decision making about energy efficiency measures</li><li>• The acquisition of new buildings is not factored into calculations</li></ul>

# Our Portfolio:

- ~4,500 land and property assets
  - Asset value in excess of £2 billion
  - Property running costs: £18m
  - Utility costs: £4m
  - Maintenance backlog: £72.5m
  - Annual repairs and maintenance budget: £4.5m
- Drivers for rationalisation:
  - Revenue savings
  - Capital receipts
  - Regeneration and economic development
  - Net zero GHG emissions targets

# Property 2025

**Ensuring that we have the right buildings in the right place to support excellent and dynamic service delivery.**

**Creating the right kind of flexible spaces that work effectively and efficiently for everyone who uses them.**

**Being ambitious and enterprising in how manage our buildings to maximise value for money, income and savings.**

**Strengthening partnerships to support colocation, co-delivery of services and more resilient communities.**

**Responding to the climate change agenda by reducing our carbon footprint.**

**Underpinning all - Planned and preventative maintenance, asset challenge, performance benchmarking and performance monitoring.**

# Property 2025

Every asset will be reviewed, challenged and will have a plan in place.

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## Individual Asset Plans

Each asset will have a plan and be managed according to its category:

**Operational** - Fit to service strategy, **invest to save, maintain, performance monitor**, continually review

**Development** - **Options review**, feasibility, **performance criteria, development vehicle** implementation of project

**Commercial** - maximise potential, performance manage, invest as required, continually review

**Holding** - Innovation, thriving communities, partnerships, **invest to save, maintain**, continually review

**Surplus** -Uplift potential value through planning, demolition etc, dispose for capital receipt



## What We've Done

Every asset has been categorised as operational, development opportunity, income generating/commercial, other reason for holding or surplus for disposal.

Priority flags for review applied: lease break, holding cost, development potential etc.

Five year rolling programme has been drawn up, with 168 assets prioritised for review and planning in Year 1.

Asset Plan template agreed

Performance bench marking in progress

# Asset Reviewing and Planning:

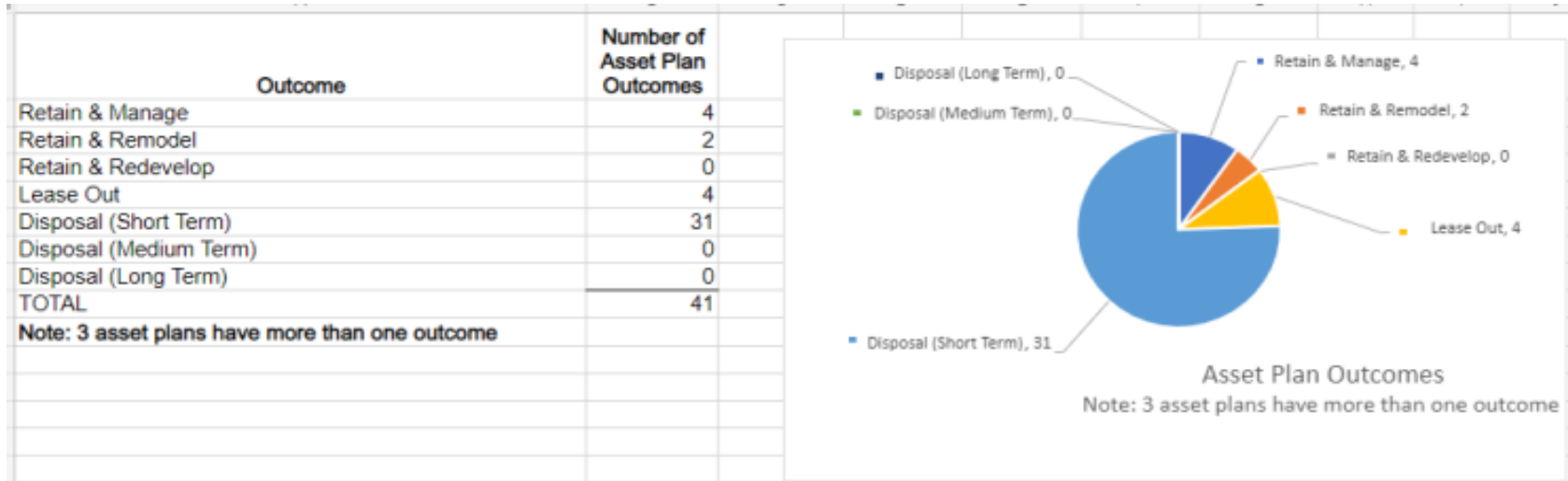
## ASSET PERFORMANCE

	Total/ Score	Per square metre	Bench- mark	Performance Scale				RAG Rating
				Very Poor	Poor	Satisfactory	Good	
Energy Efficiency (Consumption)	12,160kWh	31kWh	-88.38%	Very Poor	Poor	Satisfactory	Good	<span style="color:red">■</span> <span style="color:red">■</span> <span style="color:orange">■</span>
Running Costs (3 year average)	£16,959.42	£43.23	86.30%	Very Poor	Poor	Satisfactory	Good	<span style="color:green">■</span>
Maintenance Liability	£385,503	£982.60	Benchmark not yet determined					
Fire Risk Liability	£15,650	N/A	N/A					
Suitability (Fitness for Purpose)	N/a – library run by community group not DCC.							
OVERALL PERFORMANCE				Incomplete data therefore unable to determine overall performance.				
Whole Life Costing (Maintenance only)	Life Cycle Element		Cost £ 5 – 10 Years	Cost £ 10 – 15 Years	Cost £ 15 – 20 Years	Cost £ 20 - 25 Years	Comments	
	Externals						No breakdown currently available	
	Building Superstructure							
	Mechanical							
	Electrical							
<b>TOTAL</b>		£189,942.00						

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- Energy is 40%, weighted higher than any other criteria
  - Benchmarked against CIBSE data for different buildings types
  - Ranked good, satisfactory, poor or very poor.
- If it's not hitting the mark:
- Challenge the use of the asset
  - Consider any invest to save opportunities
  - Consider whether it can be used for alternative service delivery and/or offsetting or energy generation

# Asset Reviewing and Planning:



	Year 1	Year 2	Year 3	Year 4	Year 5	TOTAL
Number of asset plans completed	38	0	0	0	0	38
Number of asset plans to complete (as at 22/09/2021)	176	149	155	154	101	735
% Completed	22%	0%	0%	0%	0%	5%



# Corporate Asset Management Strategy 2021- 2025

- Organisational drivers/Council Plan, Enterprising Council
- Links to other corporate strategies
- Introducing the estate – portfolio overview, composition of the estate
- Key national policy drivers
- Corporate Property 5 objectives
- High level intro to Corporate Landlord/Asset Optimisation, different kinds of asset review & planning
- Governance
- How we measure success-KPIs
- What we have done so far
- What is in our AMP



# Corporate Asset Management Strategy 2021-2025

## How we measure success (ALL)

**Complete our asset management strategy** - reviewed annually, presented to members every 5 years  
Complete asset management plan - review quarterly at SMT, first state of the estate report end of year one  
**20% of all assets will have an asset plan in place** - signed off by CAMG  
We will have set out how we are **benchmarking and measuring property performance** - agreed at SMT  
At the end of year one we will therefore be able to **set a target for what we wish to achieve** - signed off by CAMG  
SAMPS will have been written for all four divisions - signed off by CAMG  
Revenue saving over next five years as set out - financial plan and signed off by CAMG  
Live **Planned maintenance programme in place for next five years** which meets the SAMPS - signed off SARB and DMT  
Capital receipts/disposals programmed for 5 years - appropriate KPI attached and reviewed annually by SARB and CMT

## Year 2

Asset Optimisation implemented - will get us to an efficient effective asset base  
**End of year two we will have an energy policy** - reviewed annually by SARB, CAMG and CMT  
**Whole life cost model** will have been developed - signed off at SARB and SMT  
By end of year 2 the Capital programme linked to the service plans will be drawn up - SARB and CAMG  
FM strategy in place (in 4 years we'll have started to deliver standardisation of spaces) - reviewed annually SARB, CAMG and CMT  
Disposals strategy in place - reviewed annually SARB and SMT

## 4 Years - at BAU

First investment projects delivered - overseen by CAMG and reported to PSP partnership board  
All data to be centralised, cleansed and up to date - reported to asset optimisation strategic panel and DMT  
**Lifecycle costing in place** - SARB  
**Collect running costs and energy efficiency for each of the asset plans** - SARB  
Condition survey programme aligned to the asset plan programme - SARB & SMT

## 5 Years

**All asset plans will have been reviewed and have a plan in place** - signed off by CAMG  
Forecasting 25 year portfolio wide revenue savings - CAMG, CMT and report to members

Strategic Aim:  
Every asset will be performing in the 'good' category



# Our Strategy Suite

- Asset Management Strategy
- Asset Management Plan – Our action plan, reviewed quarterly at SMT
- Energy Strategy – reducing energy use and producing clean energy
- Repairs and Maintenance Strategy
- Construction standards – what does excellent look like in commissioning capital works
- Disposals Strategy
- Facilities Management Strategy

# Summary:

All property and land assets are being reviewed and the best opportunity for the organisation is recommended, including how they might be used to meet wider strategic objectives.

- Where the asset is to be retained, this will include performance measurement and energy efficiency forms 40% of the benchmark figure. Options will be considered for invest to save projects to improve efficiency, based on lifecycle costings and long term capital programmes projected.
- Where the asset is a development opportunity, opportunities to deliver energy production and/or carbon offsetting will be considered in any options appraisal. Example Williamthorpe Ponds.
- Where capital works are commissioned, the brief will include our carbon strategy requirements as a client.
- Where an asset planned for disposal opportunities will be taken to deliver the Council's carbon pledges. Example: low energy housing on site currently under consideration and value of site against open market housing established for comparison.